Curriculum Vitae

Peter Richard Cross

| Date of birth | 17 January 1947 | |
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| Family | Married, 3 children | |
| Nationality | British | |
| Languages | English, French (basic), Japanese (basic) | |
| Position | Senior Consultant | |
| Base Office | London / United Kingdom | |
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| Career history | 2012 - 2013 | Sabre Airline Solutions - Project Management of the European SESAR Programme (Brussels) |
| | 2009 - 2012 | KPMG & Saudi Arabian Airlines - Project Management (Jeddah) |
| | 2007 (curr) | INAVIA Aviation Consultants GmbH - Freelance Senior Consultant (Global) |
| | 2005 - 2007 | LoadAir - Commercial Manager (Kuwait) |
| | 2003 - 2004 | Air Astana - Vice President Service Delivery (Astana/KZ) |
| | 2002 - 2003 | John Bustard Associates - Director (London) |
| | 1999 - 2002 | Gulf Air - Head of Ground Services (Bahrain) |
| | 1994 - 1999 | Cargo Service Center - Regional Director Europe & Africa (London) |
| | 1990 - 1994 | British Airways World Cargo - Cargo Manager Central and Eastern Europe (Frankfurt) |
| | 1988 - 1990 | British Airways - Terminal Manager London-Heathrow |
| | 1985 - 1988 | British Airways World Cargo - Cargo Manager Japan & Korea (Tokyo) |
| | 1980 - 1985 | British Airways - Area Management Oman (Muscat) & Bahamas (Nassau) |
| | 1970 - 1979 | British Airways - Overseas Customer Services/Marketing at various stations |
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| Professional training | 1992 | Quality Management Workshop facilitated across Europe & the Middle East |
| | 1978 | Associate Member of the Institute of Management (AMIT) |
| | 1978 | Airline Management Development Programme, British Airways |

Professional experience

2012 - 2013 Project Management / SESAR

Contracted by Sabre Airline Solutions (Dallas, USA) to provide Project Management of their investment to the European Commission/Eurocontrol **SESAR** programme (Single European Skies Air Traffic Management Research). Based in the UK but working with a European team from Airbus, Lufthansa Systems, Honeywell and Cassidian, this work group was tasked with providing recommended solutions for the airspace users' Flight Operations Centres eventual integration into the single-skies environment planned by the EEC / Eurocontrol and being funded up to EUR 2 billion.

2009 - 2012 Project Management for Saudi Arabian Airlines

Seconded from KPMG to Saudi Arabian Airlines, based in Jeddah, to provide Project Management for the IT systems acquired from Sabre Airline Solutions to the value of circa US\$80m. in the fields of ground and flight operations, cargo and catering systems.

2007 (curr) Freelance Senior Consultant

Joined the INAVIA team on a freelance basis to support them in their worldwide consulting activities.

As part of the INAVIA team of consultants, projects were undertaken in Damascus (Syria) and Almaty (Kazakhstan) primarily involving the production of Business Plans to support the expansion ambitions of the respective already-established airlines. During this period, an independent consultancy project was undertaken in Delhi (India) to produce a Business Case and Plan for a proposed small, regional air-taxi operation to support an Indian hotel and tour operator's business. Unfortunately, the project was eventually cancelled as a result of the worldwide economic downturn at the time.

2005 - 2007 Commercial Manager (Kuwait)

A consultancy role working with a small specialist team to help develop and launch a new cargo airline in Kuwait, to be designated as the national cargo carrier of the country. Tasks included work on route and market development, the proposed acquisition of suitable freighter aircraft, potential joint-ventures with other international airlines in both Europe and China. The brief extended to the design, build and operation of a new Cargo City Project at Kuwait International Airport plus the opportunity to invest in cargo airlines in both China and Germany. This contribution also extended to aircraft financing/acquisition and fleet/route network analysis.

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KPMG

INAVIA Aviation Consultants GmbH Curriculum Vitae Peter Richard Cross

info@inavia.com Page 3 of 4

British Airwavs

2003 - 2004 Vice President Service Delivery (Almaty)

Working for a new, young airline to be designated as the national carrier of Kazakhstan. Responsible for all airport service delivery aspects covering a growing network across Europe and Asia plus management of the Cabin Crew, Cargo and Catering elements of the company. Additional challenges included the development of a regional, domestic network of services to some 18 local, but often, remote airports.

2002 - 2003 Director (London)

Working with a small team of associates on the design, development and implementation of a Quality Measurement and Cost Management programme for airport authorities, ground handling companies and airlines. The system is now in use at some 90 airport locations across the world and is certified and compliant with both IATA and ISO 9001 (International Standards Organisation).

1999 - 2002 Head of Ground Services (Bahrain)

Responsible for some 600 personnel and all airport and ground service activities covering some 50 airports across the airline's network. This included all contract negotiation, service standards and development of quality and cost effective service delivery within a budget of USD130m.

1994 - 1999 Regional Director (London LHR)

A regional senior management position responsible for a turnover in excess of GBP25m. in Europe and Africa for a global air cargo handling company, itself a subsidiary of KLM, providing high quality third-party services for a group of prestigious client airlines including Singapore, KLM, Saudia, British Airways, Royal Brunei and Swissair.

Achievements included the planning, design and development of a new GBP34m. cargo handling facility at London Heathrow, the first in Europe with full 'off-airport' import and export transit shed approvals from HM UK Customs.

1990 - 1994 Cargo Manager Central & Eastern Europe (Frankfurt)

A senior regional position responsible for all air cargo business activities within Central Europe. Total annual net revenue accountability was circa GBP25m. against an expenditure budget of GBP5m. and a staff compliment of 100 across 9 countries or states. Successes included the design and delivery of a new intra-European cargo product together with innovative rating structures.

1988 - 1990 Terminal Manager (London LHR)

One of a small team of senior managers responsible for the safe and effective management of some 6,000 Ground Operations personnel across two passenger terminals at London Heathrow Airport, including all aspects of passenger services, ramp handling, cabin cleaning and loading.

Cargo Service Center

British Airways World Cargo

Gulf Air

John Bustard Associates

Air Astana

1980 - 1985 Overseas Area Management Oman (Muscat) & Bahamas (Nassau)

Three years were spent in Muscat as Manager Oman followed by a further three years in Nassau as Manager Bahamas. Responsibilities covered all the airline's business activities including sales and marketing, customer services, finance and personnel management within the territory.

1970 - 1979 **Overseas Customer Services/Marketing**

Starting at Airport Duty Officer level and progressing to Airport Manager, a number of assignments were completed at a variety of overseas stations in North America, Africa, India and the Middle and Far East. This period was followed by a move into the marketing arena involving both North America and Japan, the highlight perhaps being involvement with the introduction of Concorde supersonic service to New York.

1965 - 1970 **General Training / University Studies**

Joining BOAC in 1965, to become British Airways, a period of initial training was followed by a threeyear full-time degree course at the University of Salford (Manchester, England) sponsored by the airline and specializing in transport and aviation studies.

1985 - 1988 Cargo Manager Japan & Korea (Tokyo)

Reporting directly to Head Office in London, revenues were in excess of GBP25m. with some 40 staff in both Japan and Korea. Accomplishments included the integration of two previously competitive businesses (British Airways and British Caledonian), a 60% increase in revenues from Japan plus a corresponding 400% increase from Korea before Seoul became an 'on-line' destination for the company.

BOAC / British Airways

British Airways

British Airways

British Airways World Cargo